

Production -Marketing Coordination under Demand and Lead -Time Uncertainty

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ABSTRACT: In this paper, we consider a make-to-order supply chain which satisfies demand that is dependent on both price and quoted lead -time. The manufacturer chooses the lead -time and the order quantity, and the retailer sets the revenue shares. The interactions between the manufacturer and the retailer are modelled as a Nash Game, and the existence and uniqueness of pure strategy equilibrium are demonstrated. A mechanism that enables the supply chain to coordinate the decisions of the members is developed. Lastly, we also analyze how the supply chain system parameters impact the optimal supply chain decisions and the supply chain performance.

Keywords: leadtime; demand uncertainty; revenue -sharing contract; production -marketing coordination

1.Introduction

For many enterprises that provide seasonal customized products or customized products with a life cycle relatively shorter than the replenishment lead time, price and lead -time may be the two most important decisions. A make-to-order supply chain under dynamic pricing and lead -time [1] has become the main mode of product competition. Therefore, in the coordinated operation of a centralized supply chain, each node member must consider demand and lead -time parameters as the main factors of decision -making. In reality, product price, manufacturing cost, inventory-related costs, lead-time-related cost, and other important parameters[2-16] in supply chain operation will vary with market demand uncertainty, so it is necessary to consider demand uncertainty characteristics in the process of supply chain operation. However, each node member maximizes its own expected profit in the operation of a decentralized supply chain under demand uncertainty or lead -time uncertainty [17-22]. Therefore, in the operation of a centralized supply chain, considering the demand and lead -time uncertainty characteristics of the members will allow cooperation and optimal performance for the supply chain. In this article, we consider the decisions surrounding a customized product with a short selling season and with demand that is influenced by both price and lead -time. The contribution of this article is to design a coordination mechanism that enables the supply chain to obtain the optimal decision-making plan.

Petruzzi et al. [1] allowed demand to depend on the order quantity as well as price. Chatterjee et al.[2] discussed delivery guarantees and their relationship with operations and marketing. M. Sarkar et al. [3] studied the effects of variable production rate and time-dependent holding costs for complementary products in a supply chain model. Li [4] studied a make-to-order supply chain in, which the demand was influenced by price, quoted lead -time, and quality. Wang

et al. [5] proposed a government subsidy which coordinated the remanufacturing supply chain for risk-averse manufacturers and retailers. Li and Lee [6] extended the model to an actual supply chain. Webster [7] established a make-to-order model with pricing, lead -time, and capacity decisions.Liu et al. [8] studied the pricing and lead -time decisions from the whole supply chain perspective.Demand is deterministic and is sensitive to the price and lead -time decisions in these models. Rao et al. [9]studied a price and lead -time model under random demand. Zhao et al. [10] studied model selection—uniform or differentiated under lead -time and demand uncertainty. Netessine et al. [11] considered operation, management models under demand uncertainty. Allon et al. [12] showed a Nash equilibrium under expected demand. There is a rapidly growing collection in the literature on lead -time and demand uncertainty [13-19]. The studies in the literature have incorporated demand uncertainty in the price and lead -time into the model by using queuing systems [20-25]. Song [12] determined price, quoted lead -time, and stock simultaneously by using queuing systems. Easton and Moodie [13] studied pricing and lead -time decisions for a make-to-order supply chain by using a different approach. So [14,15] found the optimal price and lead -time decisions in a monopolistic setting. The model used in this paper regarding the selling price and inventory cost is similar to the model of Wu Zhengping et al. [16]. However, the studies mentioned above considered the impact of demand uncertainty or lead -time uncertainty without the impact of inventory. This paper differs from these studies in that the interactions between the manufacturer and the retailer are modeled as a Nash Game, and the existence and uniqueness of pure strategy equilibrium are demonstrated.We design a revenue - sharing contract and illustrate how the optimal decision varies with different parameters.

2. Model assumptions and descriptions

We consider a two-echelon supply chain consisting of a manufacturer and a retailer, in which a customized product is produced and sold in a short selling season with uncertain and price-sensitive demand. The price-sensitive demand can be modeled in an additive fashion. The manufacturer must determine the ordering quantity q of a product, selling price p , and quoted lead -time l for a customized product.

According to modeling needs, some parameters and variables were defined, as shown in Table 1.

TABLE 1: Symbols and their meanings

Symbol	Meaning
q	Order quantity
p	Selling price
l	Quoted lead-time
d	Market demand
ξ	Noise term
$F(\xi)$	Cumulative distribution function (cdf) of ξ
$f(\xi)$	Probability density function (pdf) of ξ
λ	Expected demand, cdf $G_{\lambda}(\cdot)$, pdf $g_{\lambda}(\cdot)$
ζ	Random variable, cdf $\Phi(\cdot)$, pdf $\varphi(\cdot)$

c	Unit purchasing cost
h	Salvage value
s	Unit penalty cost if $t < l$
s_l	Unit penalty cost if $t > l$
h_l	Unit holding cost if $t < l$
t	Lead-time
z	Stocking factor
γ	Profit -sharing ratio
Π^I	Expected profit of the supply chain
Π_M	Manufacturer's expected profit
Π_r	Retailer's expected profit
*	Optimal value

Assumptions

(1) The price-sensitive demand d has the functional form [9].

$d = \lambda(p, l) + \xi$ in the additive demand case, where $\lambda(p, l)$ is the expected demand during the selling season.

(2) The expected demand is linear in p and l [8].

$$\lambda(p, l) = \alpha - \beta p - \theta l$$

The value $\alpha > 0$ is the market potential demand over the selling season, The value $\beta > 0$ is the price sensitivity factor, The value $\theta > 0$ is the lead -time sensitivity factor.

(3) The noise term ξ is supported on $[A, B]$ with mean 0, where $A < 0, B > 0$.

(4) The cumulative distribution function (cdf) of ξ is $F(\xi)$, and the probability density function (pdf) of ξ is $f(\xi)$. $F(\xi)$ is strictly increasing, $F(A) = 0, F(B) = 1$ (i.e., there is always some demand in the market).

(5) The lead-time T is affected by the average demand λ . Let $G_\lambda(t)$ and $g_\lambda(t)$ denote the lead -time cdf and pdf, respectively.

(6) Inventory-related cost: c is the unit purchasing cost. If $d < q$, there is a per-unit holding cost h (i.e., $h < 0$ is the salvage value, where $h + c > 0$); if $d > q$, there is a per-unit short s .

$$C(q) = h\mathbb{E}(q - d)^+ + s\mathbb{E}(d - q)^+$$

where \mathbb{E} is the expected value operator, and $(1)^+ = \max(0, 1)$.

(7) $z = q - \lambda(p, l)$ is the stocking factor [1].

$$C(z) = h\mathbb{E}(z - \xi)^+ + s\mathbb{E}(\xi - z)^+ = h\Lambda(z) + s\Omega(z)$$

Where $\Lambda(z) = \int_A^z (z-x)f(x)dx$ and $\Omega(z) = \int_z^B (x-z)f(x)dx$.

(8) Lead-time-related cost: if $t < l$, there is a holding cost h_l per -unit -period; if $t > l$, there is a penalty cost s_l per -unit -period.

$$C(\lambda, l) = h_l \int_0^l (l-t)g_\lambda(t)dt + s_l \int_l^\infty (t-l)g_\lambda(t)dt$$

This depends on λ through the lead -time distribution $G_\lambda(t)$.

(9) The random lead -time t can be expressed as the product of the expected demand λ during the selling season and a random variable that is independent of λ [4].

$$t = \lambda\zeta$$

Where ζ has pdf $\phi(\cdot)$ and cdf $\Phi(\cdot)$. From basic statistics, we know that $G_\lambda(t) = \Phi(\frac{t}{\lambda})$ and $g_\lambda(t) = \frac{1}{\lambda}\phi(\frac{t}{\lambda})$.

In the following text, Π is the expected profit of the supply chain system, superscript I denotes the centralized supply chain system, D denotes the decentralized supply chain system, ID denotes the coordinated supply chain system, and $*$ denotes the optimal value.

3. Optimal Decision Model for a Centralized Supply Chain

The centralized supply chain system's objective is to determine p, q, l to maximize the expected profit. It is useful to apply a transformation of variables to facilitate the optimization procedure. Then, p and q are substituted for λ and z . From the equation $\lambda(p, l) = \alpha - \beta p - \theta l$, we can write

$$p = \frac{\alpha - \lambda - \theta l}{\beta} \quad (1)$$

The expected profit of the centralized supply chain can be expressed as

$$\begin{aligned} \Pi'(z, \lambda, l) &= \left(\frac{\alpha - \lambda - \theta l}{\beta} - C(\lambda, l) \right) \mathbb{E} \min(z + \lambda, \xi + \lambda) - c(z + \lambda) - C(z) \\ &= \Psi(\lambda, l) - L(z, \lambda, l) \end{aligned} \quad (2)$$

where

$$\Psi(\lambda, l) = \left(\frac{\alpha - \lambda - \theta l}{\beta} - C(\lambda, l) - c \right) \lambda \quad (3)$$

$$L(z, \lambda, l) = (h + c)\Lambda(z) + \left(\frac{\alpha - \lambda - \theta l}{\beta} + s - C(\lambda, l) - c \right) \Omega(z) \quad (4)$$

$\Psi(\lambda, l)$ represents the system's profit function, where ε is equal to 0, $L(z, \lambda, l)$ is the loss function, that assesses an overage cost $h + c$ and an underage cost $\Omega(z)$.

$$\frac{\partial \Pi'(z, \lambda, l)}{\partial z} = \left[h + c + s + \frac{\alpha - \beta c - (1 + \theta \delta + \beta \varphi)}{2\beta} - C(l, \lambda) \right] F(z) - h - c$$

$$\frac{\partial^2 \Pi'(z, \lambda, l)}{\partial z^2} = - \left[h + s + \frac{\alpha - \lambda - \theta l}{\beta} - C(l, \lambda) \right] f(z) \leq 0$$

This implies that $\Pi'(z, l, \lambda)$ is concave in z for given p and l . The optimal stocking factor z^{I*} satisfies the following relationship:

$$\left[h + c + s + \frac{\alpha - \beta c - (1 + \theta \delta + \beta \varphi)}{2\beta} - C(l, \lambda) \right] F(z^*) = h + c$$

Where $\delta = \Phi^{-1}(v)$, $v = \frac{s_l - \theta/\beta}{s_l + h_l}$, and $\varphi = h_l \int_0^\delta (\delta - y)\phi(y)dy + s_l \int_\delta^\infty (y - \delta)\phi(y)dy$.

Therefore, we can reduce the original optimization problem over three variables to a problem over the two variables p and l by first solving for the optimal value z as a function of p and l , then substituting the result back into $\Pi'(z, \lambda, l)$.

The optimal λ^{I*} , l^{I*} , and p^{I*} satisfy the following relationships:

$$\lambda^{I*} = \lambda^0 + \frac{1}{2} \Omega(z^{I*}) \quad (5)$$

$$l^{I*} = \delta \lambda^{I*} \quad (6)$$

$$p^{I*} = p^0 - \left(\frac{1 + \theta \delta}{2\beta} \right) \Omega(z^{I*}) \quad (7)$$

Where $\lambda^0 = (\alpha - \beta c) / (2(1 + \theta \delta + \beta \varphi))$ and $p^0 = (\alpha - (1 + \theta \delta) \lambda^0) / \beta$.

4. Optimal Decision Model for a Decentralized Supply Chain

The retailer's objective is to determine λ to maximize the expected profit. The expected profit of the retailer can be expressed as

$$\max_{\lambda} \Pi_r^D(\lambda) = \left(\frac{\alpha - \lambda - \theta l}{\beta} - w \right) \mathbb{E} \min(q, d) = \left(\frac{\alpha - \lambda - \theta l}{\beta} - w \right) (\lambda - \Omega(z)).$$

$$\frac{\partial \Pi_r^D(\lambda)}{\partial \lambda} = \frac{\alpha - \beta w - \theta l}{2} + \frac{1}{2} \Omega(z) - \lambda(z, l).$$

$$\frac{\partial^2 \Pi_r^D(\lambda)}{\partial \lambda^2} = -\frac{2}{\beta} < 0.$$

which implies that $\Pi_r^D(\lambda)$ is concave in λ for given z and l . The optimal λ^* satisfies

$$\text{the following relationship: } \lambda^{D*}(z, l) = \frac{\alpha - \beta w - \theta l}{2} + \frac{1}{2} \Omega(z). \quad (8)$$

The manufacturer's objective is to determine z and l to maximize the expected profit. The expected profit of the manufacturer can be expressed as

$$\begin{aligned} \max_{z, l} \Pi_M^D(z, l) &= (w - C(\lambda, l)) \mathbb{E} \min(q, d) - cq - C(z) \\ &= (w - C(\lambda, l) - c)\lambda - (h + c)\Lambda(z) - (w + s - C(\lambda, l) - c)\Omega(z) \end{aligned}$$

$$\frac{\partial \Pi_M^D(z, l)}{\partial l} = (\lambda - \Omega(z))(s_l + h_l)G_\lambda(l).$$

which implies that $\Pi_M^D(z, l)$ is concave in l . The optimal l^{D*} satisfies the following

$$\text{relationship: } l^{D*}(\lambda) = \lambda \bar{\delta} \quad (9)$$

where

$$\bar{\delta} = \Phi^{-1}\left(\frac{s_l}{s_l + h_l}\right) \quad (10)$$

and

$$C(\lambda, l(\lambda)) = \lambda \bar{\varphi}$$

$$\text{where } \bar{\varphi} = h_l \int_0^{\bar{\delta}} (\bar{\delta} - y)\phi(y)dy + s_l \int_{\bar{\delta}}^\infty (y - \bar{\delta})\phi(y)dy$$

Equation (9) and Equation (10) can be substituted with $\Pi_M^D(z, l)$:

$$\Pi_M^D(z) = (w - \lambda \bar{\varphi} - c)\lambda - (h + c)\Lambda(z) - (w + s - c - \lambda \bar{\varphi})\Omega(z).$$

$$\frac{\partial \Pi_M^D(z)}{\partial z} = -(h + c + w - \lambda \bar{\varphi})F(z) + (w + s - \lambda \bar{\varphi} - c).$$

$$\frac{\partial^2 \Pi_M^D(z)}{\partial z^2} = -(h + c + w - \lambda \bar{\varphi})f(z) < 0.$$

The optimal stocking factor z^{D*} satisfies the following relationship:

$$z^{D*}(\lambda) = F^{-1}\left(\frac{w + s - c - \lambda \bar{\varphi}}{h + w + s - \lambda \bar{\varphi}}\right). \quad (11)$$

From Equations (8), (9), and (10), the following proposition of the decentralized supply chain

system's optimal decision can be used to derive the unique equilibrium solution.

Proposition. There is at least one Nash Game equilibrium solution in the decentralized supply chain system. If $\frac{\bar{\varphi}(\alpha - \beta w - A)}{2 + \theta\bar{\varphi}} + c - w < s \leq \frac{\alpha}{\theta} + c - w$, then the equilibrium solution is unique.

Proof. The existence of the equilibrium solution can be proved if the reaction function of the supply chain system's member is shown to be a concave function. From Equations (8), (9) and (10), the equilibrium solution z must satisfy Equation (11). λ^D is decided uniquely by z^D , l^D is decided uniquely by λ^D , and p^D is decided uniquely by λ^D and λ^D , if only one z satisfies Equation (11), the equilibrium solution must then be unique.

$$\text{Let } R(z) = \left(w + s + h - \frac{\bar{\varphi}(\alpha - \beta w + \Omega(z))}{2 + \theta\bar{\varphi}} \right) \bar{F}(z) - (h + c) . \quad (\text{s1})$$

Taking the first- and second-order derivatives of (s1) with respect to z , we get

$$\frac{\partial R(z)}{\partial z} = - \left(w + s + h - \frac{\bar{\varphi}(\alpha - \beta w + \Omega(z))}{2 + \theta\bar{\varphi}} \right) f(z) + \frac{\bar{\varphi}}{2 + \theta\bar{\varphi}} (\bar{F}(z))^2 . \quad (\text{s2})$$

$$\frac{\partial^2 R(z)}{\partial z^2} = \frac{f'(z)}{f(z)} R'(z) - \frac{\bar{\varphi}(\bar{F}(z))^2}{(2 + \theta\bar{\varphi})r(z)} (r'(z) + 2(r(z))^2) . \quad (\text{s3})$$

If $\frac{\partial R(z)}{\partial z} \neq 0$, then $R(z)$ is a monotonic function of z , so only a unique z satisfies

$R(z) = 0$. Otherwise $\frac{\partial R(z)}{\partial z} = 0$, and we have

$$\frac{\partial^2 R(z)}{\partial z^2} \Big|_{\frac{\partial R(z)}{\partial z} = 0} = - \frac{\bar{\varphi}(\bar{F}(z))^2}{(2 + \theta\bar{\varphi})r(z)} (r'(z) + 2(r(z))^2) < 0$$

Equation $R(z) = 0$ has no more than two solutions, the respective terminal values of which are

$$R(A) = w + s - c - \frac{\bar{\varphi}(\alpha - \beta w - A)}{2 + \theta\bar{\varphi}}$$

$$R(B) = -(h + c) < 0$$

We can derive that z^D is the unique solution, if $R(A) = w + s - c - \frac{\bar{\varphi}(\alpha - \beta w - A)}{2 + \theta\bar{\varphi}} > 0$.

If $R(z) > 0$, then $s > c - w + \bar{\varphi}(\alpha - \beta w - A) / (2 + \theta\bar{\varphi})$.

From Equation (14), we can get $p^D < \frac{\alpha}{\beta}$. From Equation (12), we can get $l^D \leq w + s - c$.

From Equation (11), we can get $\Omega(z^D) \leq \frac{(2 + \theta\bar{\varphi})(w + s - c)}{\bar{\varphi}} - (\alpha - \beta w)$.

From Equation (13), we can get $\lambda^D = \frac{\alpha - \beta w + \Omega(z^D)}{2 + \theta\bar{\varphi}} \leq \frac{w + s - c}{\bar{\varphi}}$

From the above analysis, we know that $s \leq \alpha/\theta + c - w$, so $l^D \leq \alpha/\theta$, if $s > c - w + \bar{\varphi}(\alpha - \beta w - A)/(2 + \theta\bar{\varphi})$.

Therefore, $R(z) > 0$.

The unique equilibrium solution z^{D*} satisfies the following relationship:

$$\left(w + s + h - \frac{\bar{\varphi}(\alpha - \beta w + \Omega(z))}{2 + \theta\bar{\varphi}} \right) \bar{F}(z) = h + c. \quad (12)$$

Other equilibrium solutions satisfy the following relationships:

$$\lambda^D = \frac{\alpha - \beta w + \Omega(z^D)}{2 + \theta\bar{\varphi}}. \quad (13)$$

$$l^D = \bar{\delta}\lambda^D. \quad (14)$$

$$p^D = \frac{\alpha - \lambda^D - \theta l^D}{\beta}. \quad (15)$$

5. Revenue-Sharing Contract Design for a Cooperative Supply Chain

Under a revenue-sharing contract, the expected profit of the retailer (Π_r^{ID}) can be described as

$$\Pi_r^{ID}(\lambda) = \pi \Pi^I(z, \lambda, l) = \left(\gamma \left(\frac{\alpha - \lambda - \theta l}{\beta} \right) - \gamma(C(\lambda, l) + c) - \gamma \frac{(h + c)\Lambda(z) + s\Omega(z)}{\lambda - \Omega(z)} \right) (\lambda - \Omega(z)).$$

We can then obtain

$$\frac{\partial \Pi_r^{ID}(\lambda)}{\partial \lambda} = \gamma \left(\frac{\alpha - \lambda - \theta l}{\beta} - C(\lambda, l) - c \right) - \gamma(\lambda - \Omega(z)) \left(\frac{1}{\beta} + \frac{C(\lambda, l)}{\lambda} + \frac{l}{\lambda} (s_l - (s_l + h_l) \Phi(\frac{l}{\lambda})) \right)$$

$$\frac{\partial^2 \Pi_r^{ID}(\lambda)}{\partial \lambda^2} = -\frac{2\gamma}{\lambda - \Omega(z)} \left(\frac{\alpha - \lambda - \theta l}{\beta} - C(\lambda, l) - c \right) - \gamma(\lambda - \Omega(z)) \varphi \left(\frac{l}{\lambda} \right) \frac{l^2 (s_l + h_l)}{\lambda^3} < 0.$$

which implies that $\Pi_r^{ID}(\lambda)$ is concave in λ . The optimal $\lambda^{ID*}(z, l)$ satisfies the following relationship:

$$\frac{\alpha - \lambda - \theta l}{\beta} - C(\lambda, l) - c - (\lambda - \Omega(z)) \left(\frac{1}{\beta} + \frac{C(\lambda, l)}{\lambda} + \frac{l}{\lambda} \left(s_l - (s_l + h_l) \Phi \left(\frac{l}{\lambda} \right) \right) \right) = 0. \quad (16)$$

That is, $\lambda^{ID*}(z, l) = \lambda^{I*}$.

$$\text{and we can get } w^*(z, \lambda, l) = (1 - \gamma) \left(\frac{\alpha - \lambda - \theta l}{\beta} \right) + \gamma \left(C(\lambda, l) + c + \frac{(h + c)\Lambda(z) + s\Omega(z)}{\lambda - \Omega(z)} \right).$$

Under a revenue-sharing contract, the expected profit of the retailer (Π_r^{ID}) and manufacturer (Π_M^{ID}) can be described as

$$\Pi_r^{ID}(\lambda) = \gamma \Pi^I(z, \lambda, l).$$

$$\Pi_M^{ID}(z, l) = (1 - \gamma) \Pi^I(z, \lambda, l).$$

Next, we use a numerical example to analyze the coordination effect of the revenue-sharing contract in a supply chain under demand and lead-time uncertainty.

6 A Numerical Example

Suppose we have a two-stage supply chain consisting of a retailer and a manufacturer. The noise term ξ follows a uniform distribution, $\xi: U[-1, 1]$, and the cumulative distribution function (cdf) of ξ satisfies the following relationship:

$$F(x) = \begin{cases} 0, & x \leq -1 \\ \frac{x+1}{2}, & -1 < x < 1 \\ 1, & x \geq 1 \end{cases}.$$

Suppose that random variable ζ takes a value in the subset $[0, \rho]$, while $\Phi(t) = (t/\rho)^\omega$ and $\phi(t) = \omega t^{\omega-1} / \rho^\omega$ represent the cdf and pdf of ζ , respectively ($\rho = 10$, $\omega = 2$). While it is easy to find that the optimal expected profit decreases with ρ , it is difficult to find how the average demand λ^* and optimal price p^* change with ρ . We conducted numerical experiments and found that a revenue-sharing contract can coordinate the supply chain. A representative example is reported below in Figures(1--7) and Table 2. The parameters used in this example were $c = 25$, $\alpha(w) = \{500(120), 900(210), 1300(310)\}$, $\theta = \{1, 1.5, 2, 2.5, 3, 3.5, 4, 4.5, 5, 5.5\}$, $s = \{7, 7.5, 8, 8.5, 9, 9.5, 10, 10.5, 11, 11.5\}$, $h = \{3, 3.5, 4, 4.5, 5, 5.5, 6, 6.5, 7, 7.5\}$, $s_l = \{2, 2.5, 3, 3.5, 4, 4.5, 5, 5.5, 6, 6.5\}$, and $h_l = \{2, 2.5, 3, 3.5, 4, 4.5, 5, 5.5, 6, 6.5\}$.

6.1 Decision-making Results of Different Supply Chain Systems

In order to verify the validity of the revenue-sharing contract, we first compared the decision-making results of different supply chains, these are shown in Table 2.

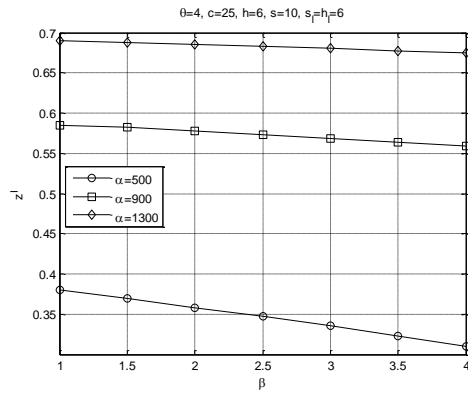
TABLE2: Decision-making results of different supply chain systems

Supply chain system	α	w	γ	Π_r	Π_M	Π^I
Centralized system	500	120	-	-	-	13432
Decentralized system	426	120	-	6374	5078	11452
Cooperative system	500	120	0.5	6716	6716	13412
Profit increment	-	-	-	342	1638	1980
Centralized system	900	210	-	-	-	56018
Decentralized system	801	210	-	27253	22643	49896
Cooperative system	900	210	0.5	28009	28009	56018
Profit increment	-	-	-	756	5366	6122
Centralized system	1300	310	-	-	-	98549
Decentralized system	1186	310	-	48006	41827	89827
Cooperative system	1300	310	0.5	49273	49273	98546
Profit increment	-	-	-	1267	7446	8722

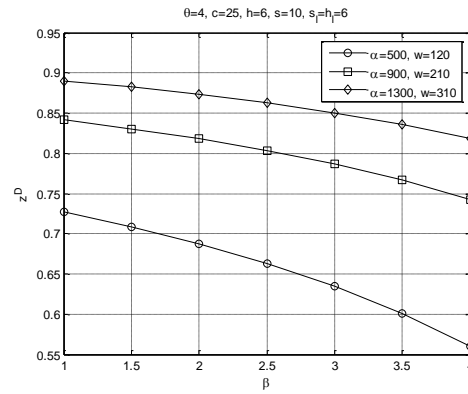
We compared the decision-making results in Table 2 and found that the revenue-sharing contract effectively coordinated the supply chain under demand and lead -time uncertainty. The revenue-sharing contract stimulates the manufacturer's production behavior and increases the retailer's ordering quantity. It can be seen that the revenue-sharing contract increases the profits of the members of the supply chain. Therefore, the supply chain under demand and lead -time uncertainty is coordinated by the revenue-sharing contract. In addition, the greater the potential demand, the more coordination is needed.

6.2 The Influence of Parameters on The Optimal Value

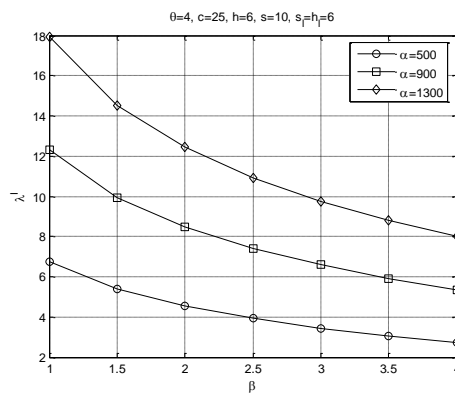
Figure 1 shows the influence of the price sensitivity factor β on the optimal stocking factor z^* . It can be seen that z^I and z^D decrease with increasing β . When the market potential demand α is relatively small ($\alpha = 500$), z^I and z^D decrease slowly with increasing β , but when α is relatively large ($\alpha = 1300$), z^I and z^D decrease rapidly with increasing β .



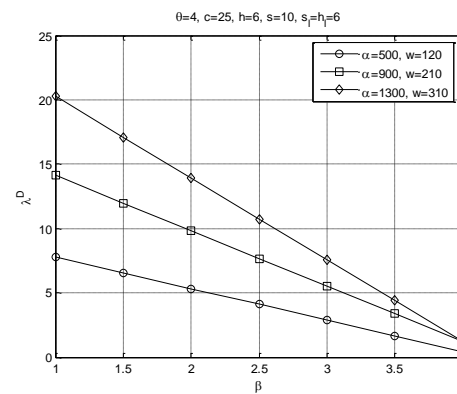
(a) centralized supply chain



(b) decentralized supply chain

FIGURE 1: The influence of β on z .

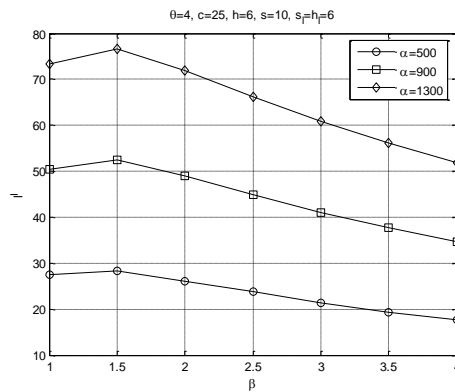
(a) centralized supply chain



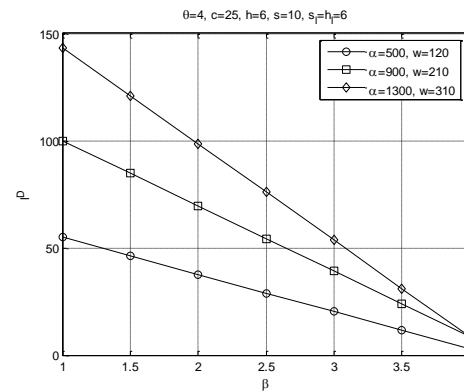
(b) decentralized supply chain

FIGURE 2: The influence of β on λ .

Figure 2 shows the influence of the price sensitivity factor β on the optimal expected demand λ^* . λ^D linearly decreases with increasing β , while λ^I decreases slowly with increasing β , when the market potential demand α is relatively small ($\alpha = 500$). However, when α is relatively large ($\alpha = 1300$), λ^D and λ^I decrease rapidly with increasing β . We have $\lambda^I < \lambda^D$, when the influence of the price sensitivity factor β is relatively small; otherwise, $\lambda^I > \lambda^D$.



(a) centralized supply chain



(b) decentralized supply chain

FIGURE 3: The influence of β on l .

Figure 3 shows the influence of the price sensitivity factor β on the optimal lead-time l^* .

l^I firstly increases and then decreases with increasing β in a centralized supply chain, while l^D decreases rapidly with increasing β in a decentralized supply chain. It can be seen that a centralized supply chain has a small lead -time with relatively small β , while a decentralized supply chain has a small lead -time with relatively large β .

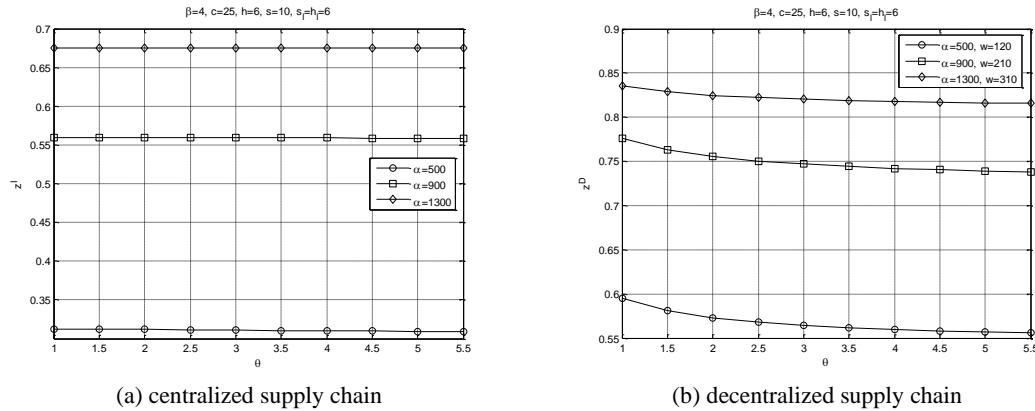


FIGURE 4: The influence of θ on z .

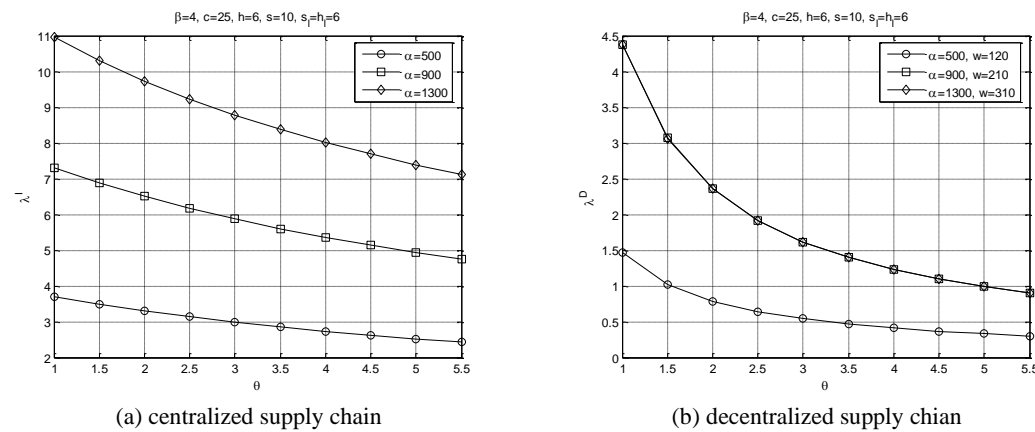


FIGURE 5: The influence of θ on λ .

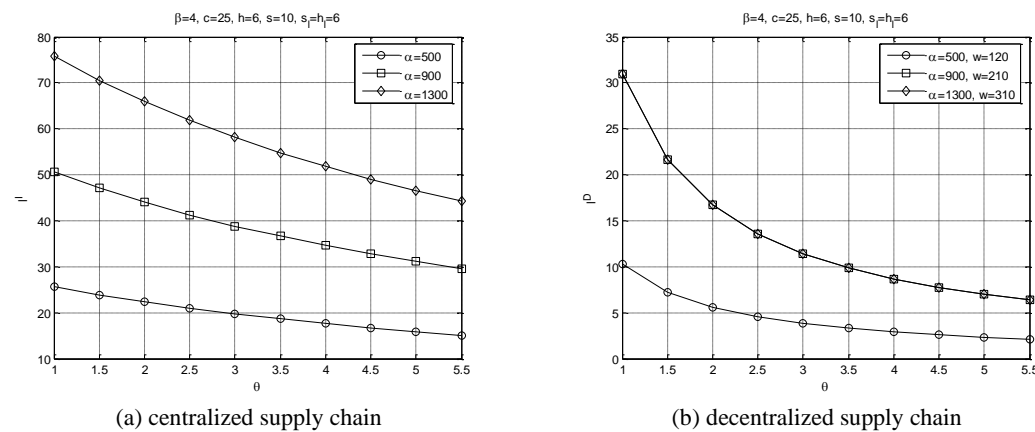


FIGURE 6: The influence of θ on l .

Figures 4 –6 show the influence of the lead-time sensitivity factor θ on the optimal decisions.

It can be seen that z does not vary with increasing θ . The expected demand λ decreases with increasing θ in a decentralized or centralized supply chain, so the manufacturer reduces the ordering quantity in order to avoid excess inventory. When the market potential demand α is relatively small ($\alpha=500$), l^I and l^D decrease slowly with increasing θ , but when α is

relatively large ($\alpha = 1300$), l^I and l^D decrease rapidly with increasing θ . l^I decreases slowly with increasing θ in a centralized supply chain, while l^D decreases rapidly with increasing θ in a decentralized supply chain. The lead-time in a decentralized supply chain is smaller than the lead-time in a centralized supply chain.

As shown in Figure 7, λ^I , λ^D , l^D and l^I don't vary with increasing s and h . Figure 7 also shows that z^I and z^D increase with increasing s . The penalty cost s_l is relatively large, so the manufacturer chooses an ordering quantity in order to avoid shortages. The optimal stocking factor z increases rapidly when the market potential demand α is relatively small; however, when α is relatively large, z decreases slowly.

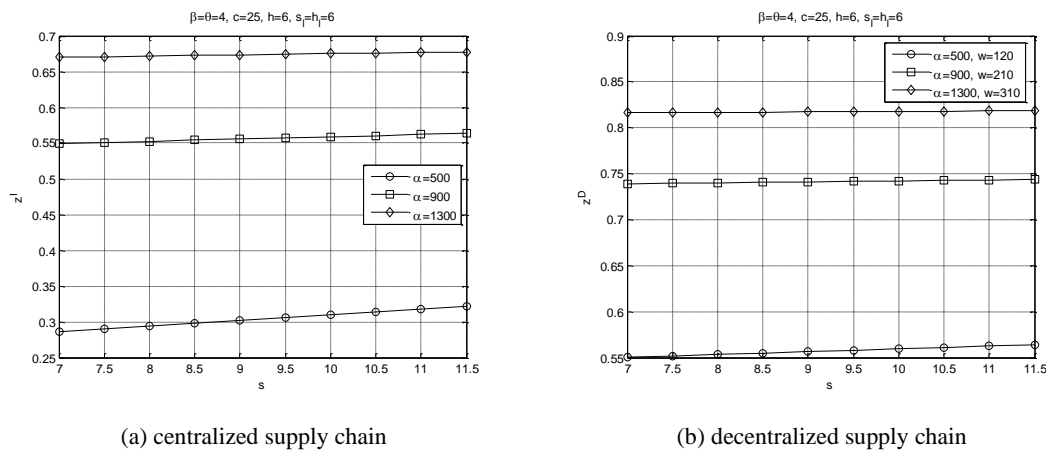


FIGURE 7: The influence of s on z .

According to the results of the above numerical analysis, we can draw the following conclusions: Firstly, for different levels of potential demand, the lead-time for the manufacturer to inform the retailer in a centralized supply chain is much longer than that in a decentralized supply chain. Secondly, the order quantity of customized products in a centralized supply chain is greater than that in a decentralized supply chain. Thirdly, in most cases, $\lambda^I > \lambda^D$, $l^I > l^D$, if and only if, the value of β is very small, λ^I and l^I will be less than λ^D and l^D respectively.

7. Conclusions

In this paper, we considered a make-to-order supply chain which satisfied demand that was dependent on both price and quoted lead-time. The manufacturer produced customized products before the selling season. The manufacturer chose the lead-time and the order quantity, and the retailer set the revenue shares. The interactions between the manufacturer and the retailer were modelled as a Nash Game and the existence and uniqueness of pure strategy equilibrium were demonstrated. Lastly, we also analyzed how the supply chain system parameters impacted the optimal supply chain decisions and the supply chain performance. A profit-sharing contract was proposed to coordinate the make-to-order supply chain. In addition, a numerical example was used to analyze how the optimal decision changes with various parameters. The results of the numerical analysis showed that the optimal equilibrium

decision changed monotonically with most of the parameters. In most cases, the optimal solution of a centralized supply chain was larger than the equilibrium solution of a decentralized supply chain. The analysis in this paper was based on a linear demand function with an additive form of demand uncertainty. Other demand functions are worthy of investigation. In this paper, we assumed a penalty cost that was independent of the selling price. It is difficult to address the relationship between the penalty cost and the selling price in our modeling framework; this should be the direction of further research.

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